



至善館  
SHIZENKAN

Graduate School of Leadership and Innovation  
Shizenkan University

MBA Program  
in Design & Leadership for Societal Innovation

---

## Mission Outline of the Shizenkan Graduate School

We present a unique leadership education model. The Shizenkan Graduate School of Leadership and Innovation (henceforth Shizenkan) is dedicated to educating global management leaders, using a holistic and humanistic approach.

The school aspires to produce “whole-person” leaders with the professional skills to lead innovation, business reform, and organizational transformation - who are at the same time humane and sensitive to social issues. We aim to educate the whole person, to help them live harmoniously in the modern world. By developing such leaders, we hope to contribute to building a peaceful society and to help mankind.

While capitalizing on the traditional approach of U.S. business school management programs, the school questions what is truly needed for successful leadership education, by observing the ever-evolving social, business and economic environments and by anticipating the needs of the coming century. It offers students a new principle of leadership education - originating from Japan and Asia.

---

## Our Program

Our program design is based on the view that our socio-economic system is at the cusp of dramatic transformation – a turning point in history.

Traditional business schools embodied 20th century capitalism. They were founded on the assumption of continuous growth, of economies based on mass-production and mass-consumption, operated by hierarchical organizations. Business schools produced administrators who played key roles in running these organizations, in which, employees had clearly-defined roles and were constrained by the essence of their work functions.

But the assumptions that underpinned these schools are being challenged. The ecological and economic sustainability of the world is now in question. Governments and corporations increasingly stress sustainable development goals. Consumer needs have diversified and the development of distributed production technologies such as cloud computing and 3D printers have delivered customized small-quantity production and consumption. The emergence of social

networks, and the gig and sharing economy have triggered a shift away from traditional business management models. The hierarchical organization is being replaced by a flat, network-based model, which emphasizes communication and connection of individuals across divisions and organizational boundaries.

In this new business environment what is needed for leadership is not management skills that depend on traditional incentives, nor on title or position. Rather, the new era demands leaders with strong interpersonal skills, able to earn the empathy and trust of people and enlist their support and collaboration.

Moreover, the development of artificial intelligence (AI), robotics, the Internet of things (IoT), block-chain cyber-currencies and other technological and scientific innovations are rapidly changing our lives. The nature of value creation is shifting away from monopolies of intelligence, resources and markets, seeking the expansion of economies of scale. Value now depends on creating new avenues of intelligence and entrepreneurship, challenging stakeholders to take risks and create a new reality. The ecosystem that supports startups exists not only in Silicon Valley but around the world. Entrepreneurs who challenge the old setup are now agents for value creation, replacing big corporations. In response, these big corporations are on the defensive, many have abandoned their traditional in-house approaches to innovation and shifted resources to open up innovation and collaborate with these external entrepreneurial initiatives.

Looking at the bigger picture, we see ourselves at a critical point in history. Modern western values underpin the *triade* of our socio-economic system i.e., the sovereign state, democracy and capitalism. Modern western values, which have been an engine for globalization and economic development (and growing economic disparities), have begun to crumble. At the same time, we observe the swing of the economic pendulum from the West to the East, especially to China and India, after being dormant for over 200 years of colonization and social turmoil. Furthermore, rapid advancement in science and technologies have brought us great benefits, and will continue to do so, but they will also disrupt our lives and how our societies are structured. In particular, the resulting systemization of our lives means we could end up our being atomized and losing our sense of humanity.

At Shizenkan, we seek candidates who see and understand these great tides of history, who will challenge the future with their own willpower, and who want to improve their organizations and society. By offering what we call a “whole-person” program in leadership training, in a competitive and invigorating environment, we will support next generation leaders. These leaders will be

equipped with management and business skills, as well as human and social skills that can help lead the age of transformation and creativity.

---

## Our Philosophy

Our program at Shizenkan is designed to develop a sensible approach to effective leadership. It is based on our unique philosophy and approach:

1. We create the opportunity for entrepreneurs and young managers to develop three key critical skills. As the foundation of the program, we explore quantitative analysis, as well as logical and strategic thinking. These have long been on the core curriculum of traditional business schools, since they are an essential skill set for management professionals. Second, we look at design thinking; the observation of real world needs and potential wants and the reflection on what business and society should be. Thirdly, we focus on thinking “out of box”, which allows us to conceive a future scheme beyond the past or present and helps us deal with the exponential and disruptive innovations in science and technology facing us today. We aim to develop a new breed of management professional by merging traditional business school education with these new methods.
2. We aim to develop the perspective of the manager or entrepreneur. One problem faced by business schools is the compartmentalization of education. The essential factors in business management - accounting, finance, marketing and strategy - are segmented into small areas and frameworks. As a result, management tends to lose overall oversight. At Shizenkan, we constantly try to see the world through the eyes of the manager-entrepreneur. We place business policy at the very core of our program. Thus, unlike other educational institutions, our objective is not to produce experts in finance and accounting but well-rounded managers, entrepreneurs, and leaders.
3. We use liberal arts education in our own way to build leaders who have a clear set of values and philosophies and understand what is coming next. Specialized knowledge and skills are essential for the success of management and professionals. However, they are only the tools to help achieve goals, not the answer to fundamental questions such as “for whom”, “for what”, and “why”. We believe education systems that simply teach “how” are fundamentally flawed. Our curriculum includes history, religion, philosophy, sociology, science and art. We believe

the liberal arts are necessary to help develop comprehensive thinking, understand the broad sweep of history and explore the essence of our human existence. This in turn helps leaders make decisions using their own set of values. Equally importantly, the liberal arts allow business professionals to understand the reality of our changing world, to have better insight into the driving factors of history, the divergence/convergence of the world, and thus make good observations of the future.

4. We try to cultivate leadership by embracing social change: We think that the first and foremost important element of leadership is contemplation of the meaning and goal of life through self-reflection. This is normally defined as recognition of one's inner voice and values. For management professionals, who often wield influence over society, self-reflection should also include examining our relationship with society and other people; to question the meaning of our lives and goals within the context of society.
5. We want to connect people and institutions who share the same values. Shizenkan operates in partnership with the School of Inspired Leadership based in Delhi, India, and the IESE Business School in Barcelona, Spain. With these partners, our institution has an exchange program for faculty, conducts joint workshops and research projects relating to global business management and the future of leadership education. Shizenkan also collaborates with the Chinese Chamber of Commerce in Japan and plans to create an interactive network with the Chinese business community in Asia. Academics and business leaders in Singapore, South Korea, Belgium, Switzerland, Israel, the United States, Canada and Brazil have joined our network and will deliver lectures.
6. We strive to deliver a cutting-edge education in leadership and management, grounded in Asian and Japanese Values. Many business schools across Asia implicitly accept or adopt Anglo-American methods, the basis for all major business school education. Shizenkan is different. In Asia, the philosophies of living symbiotically with nature and rule of virtue are deeply rooted. At Shizenkan, we start with American business school education, which is based on western rationalism, yet we also incorporate Eastern philosophies, Zen and meditation in our curriculum. We seek to become a bridge between the East and West, and a model of management leadership that is best adapted for the future.

---

## About Shizenkan Graduate School

Institution :	Graduate School of Leadership & Innovation, Shizenkan University
Major :	Major in Leadership and Innovation
Degree :	Master of Business Administration in Design & Leadership for Societal Innovation
Number admitted :	80 students
Class Schedule :	Weeknights, Saturdays (Some courses on Sundays)
Duration of study :	2 years
Matriculation :	August 20, 2018

Shizenkan is a bilingual graduate school with a campus located in central Tokyo, a 5-minute walk from the Yaesu Exit of Tokyo Station. The school is accredited by the Ministry of Education, Culture, Sports, Science and Technology (MEXT) and offers a master's degree in business administration ("MBA in Design and Leadership for Societal Innovation"). Courses run continuously over two years (essentially 22 months from August 20, 2018 to mid-June 2020, with a two-month summer break and three-week spring and winter breaks in between). Classes are generally held on weeknights and weekends.

Most courses are offered in both Japanese and English<sup>1</sup>, meaning monolingual students can basically graduate by studying exclusively in either language.<sup>2</sup> Up to 80 students will be accepted per year from promising applicants worldwide. The cohort will be divided approximately in two, with about 40 students fundamentally taking classes in Japanese and the other in English, so admissions selection will be carried out based on the language the applicant chooses. Monolingual students can take courses offered in the second language in the second year of study when they develop linguistic capabilities. It goes without saying that all classes accept Japanese and non-Japanese students.

---

<sup>1</sup> Courses such as "Group Workshop", "Managerial communications: Techniques to convey thoughts and vision", "Global management: Strategy, organization and leadership" are offered only in English. In a small number of classes, both languages are used.

<sup>2</sup> Students may take courses in their second language in their second and following years, if they are deemed fluent enough.

We believe that the leaders of the next generation must combine a sharp business sense with public mindedness. We are a graduate school of business administration, so we see many of our students coming from the business sector, perhaps intending to manage firms and projects or start a business in the future. At the same time, we will accept applicants widely from the public and civic sectors: international organizations and central/local governments as well as NGOs and NPOs and social enterprises. We do so because we believe that the future of leadership education lies in learning beyond the boundaries of specific sectors.

With this belief, all students basically take core courses in the 1<sup>st</sup> year together, and share many of the same courses in year two at Shizenkan. At the same time, we offer electives in the 2<sup>nd</sup> year that cater to the particular needs of each sector in exercising leadership. In the 2<sup>nd</sup> year, students also participate in a seminar-style course with 5 to 7 other members who share similar career backgrounds and orientations and which is tailored to the specific needs of students coming from and/or heading to each sector.

As the concept of social enterprise becomes widespread, PPP (public-private partnership) is increasingly popular, and the boundary blurs between profit/non-profit and public/private, Shizenkan offers an opportunity and a place for students to grow holistically, in an environment where people come from different sectors to learn together and inspire each other.

---

## **Our Objectives**

The goal of our masters (professional) program is to educate rounded leaders with the self-awareness and responsibility to be business professionals as well as members of society. Leadership abilities will increasingly be defined as the power to lead business innovation and organizational transformation, with an overall eye for overseeing a wide range of functional activities, people and organizations from the perspective of management or entrepreneur. Thus, we will strive to cultivate the following:

- The capacity to acquire a sense of mission, act with vision and at the same time continue to grow as a person through constant self-awareness and questioning
- The courage to ignore convention and the weight of the past and push ahead with long-term goals for business activities and management

- The ability to drive creation and innovation by leading the self (i.e., initiating action and setting an example for others), to deal sincerely with people, and to win their empathy and trust
- The caliber to make decisions and take resolute actions on the basis of firm beliefs and principles, supported by a sense of self-awareness and social responsibility

More specifically, our definition of the “complete” business leader includes the following 6 qualities:

① Self-motivated

We will develop self-motivated people who take on innovation and creation, not armchair critics who talk about things in the third person; we believe that awareness comes only through practice.

② Eye on the big picture

Shizenkan does not intend to nurture specialists by function. We will develop managers and entrepreneurs with a holistic, long-term view who can personally oversee a range of functional activities and organizational operations while being buffeted by environmental changes, tides of innovation and paradigm shifts.

③ Empathy

It is said that a third-rate leader wins people over with titles, and a second-rate leader wins people over with knowledge. A first-rate leader convinces with personality and character. Shizenkan will develop leaders who back up their ideas with logic, convey those ideas to people passionately, win their empathy and trust and cause a ripple effect throughout organization and society.

④ Socially conscious

We will develop “whole-person” leaders who do not change their stripes depending on the situation, who are business professionals as well as members of a community, and who take on responsibility for the future of the whole society.

⑤ Open to diversity but with a strong sense of identity and self-esteem

In a globalized world, leaders must accept diversity, which we believe requires having a strong sense of personal identity. Our students will be sensitive to difference and not look at things in a nationalistic, narrow-minded parochial way.

⑥ Independent, autonomous

Shizenkan will develop leaders who are not dependent on the validation of people around them or of the public, but who can judge and act based on their own values, principles and beliefs and who take responsibility for the consequences of their actions.

---

## **Conditions for Completion and Award of Degree**

Students who complete 22 months of study, fulfill the course requirements and acquire the designated credits will be awarded a degree of Master of Business Administration (MBA) in Design & Leadership for Societal Innovation.

The MBA is a nod to the model of education that came to symbolize 20<sup>th</sup> century capitalism, but the full title (Design & Leadership for Societal Innovation) also shows our desire to innovate to respond to the challenges of this century and beyond.

---

## **Network After Graduation**

Graduates will join Shizenkan's alumni network and be eligible to participate in various activities for the alumni.

We are a newly established graduate school but our parent organization, the Institute for Strategic Leadership (ISL), is an educational institution that has been operating for 17 years. ISL runs a non-degree leader development program for people in their 40s that has turned out nearly 1,300 business executives, including many who have gone on to manage major firms. ISL is also active in training and support of social entrepreneurs. In addition to their own network of classmates, Shizenkan graduates will therefore have access to the ISL alumni, bringing more opportunities for continued growth and networking across sectors and generations.

---

## Admission Policy

In the selection process, applicants' potential will be assessed using the following 3 elements.

(1) A willingness to take the initiative and find your own path in life

Leadership entails taking the initiative and influencing other people to bring about change. Leaders must also have a strong self-perception, forged through life experiences. They must be curious, pursue continuous personal growth, and aspire to become better people. They must be willing to start or rejuvenate a business, and challenge the status quo of existing organizations, rather than to become departmentalized specialists. Applicants from the public sector must be willing to take on policymaking and operational tasks in their organizations.

(2) The ability to absorb knowledge and think critically

Candidates should strive to understand the fundamental nature of things, as well as the ability to think about complex structural phenomena, and use logic to form their own hypotheses and engage in constructive discussion to verify these hypotheses.

(3) A sense of social awareness and willingness to help your classmates

Successful candidates should be concerned about world affairs and our societies and their problems. They should also have their own ideas about the tasks and challenges of the organizations they run. They should be able to face reality without succumbing to idealism and contemplate deeply rather than focus on the surface of things. Further, candidates should be prepared to actively contribute to the learning and growing experiences of others, and to be considerate of them in a spirit of friendly rivalry.

---

## Admissions

(1) Overview

The admissions process is designed to help you and Shizenkan figure out if Shizenkan's program is the right place for you and your goals. By following our admissions guide, we will find out whether your ambitions and abilities align with the values and challenges of Shizenkan program.

The admissions committee firstly reviews your application package. It may then invite you to an interview where we try to understand more about you, beyond what you have written in the application documents.

If you wish to enroll in courses delivered in your second language, we will conduct a language test in the form of a short written and oral exam during the interview. Please note that the submission of language proficiency exams such as TOEFL, TOEIC and JLPT is optional.

## (2) Interview Location

Your personal interview will take place in the head office of ISL, the founding body of Shizenkan University.



Map and address:

Shizenkan University Admissions Office  
Shinkioicho Bldg. 5F, 4-1, Kioi-cho,  
Chiyoda-ku, Tokyo, 102-0094, JAPAN  
(c/o Institute for Strategic Leadership)

---

## Before application

As an applicant, you are required to have a minimum of three years full-time work experience and to fulfill one of the following conditions at the time of enrollment, i.e. August 2018:

- (1) Graduate from a university or college
- (2) Recipient of a bachelor's degree from the National Institution for Academic Degrees and Quality Enhancement of Higher Education of Japan
- (3) Completed 16 years of education in a foreign country
- (4) Being designated by the Ministry of Education, Culture, Sports, Science and Technology of Japan
- (5) Satisfied Shizenkan University that you possess the required academic ability and professional experience.

---

## Application process

We will start reviewing applications on February 1, 2018. We operate a rolling admissions policy and do not set a deadline for submission. Interviews will be conducted upon request. Please note, however, that once the number of admitted applicants reaches the limit of our class size, we will announce the end of admissions on our website.

Application consists of the following steps:

### **Step 1: Prepare your application package and pay the application fee**

- The application sheet and forms referred on the pages 12-16 can be downloaded from the website. Please download all the documents in your preferred language. You are required to pay the application fee of ¥35,000 as mentioned on page 16. Please note that you are responsible for bank transfer costs. Your payment receipt should be submitted with other documents.

\*For sponsored applicants: if your employer is covering the application fee, please submit “Letter of Commitment on application fee” instead of making the payment.

### **Step 2: Submit the application package**

- Once you have filled out the application package and paid the application fee, you should send the complete set of required documents by registered mail to the following address:

Shizenkan University Admissions Office

Shinkioicho Bldg. 5F, 4-1, Kioi-cho, Chiyoda-ku, Tokyo, 102-0094, JAPAN

You may also bring the documents directly to the admissions office. Your application will be considered by the committee only when Shizenkan has received all the documents and the application fee.

\*Depending on the types of document, your application may be sent by e-mail. For further details, please refer to the Application Form on pages 12-16.

### **Step 3: Schedule the personal interview**

- The admissions office will invite selected applicants to a personal interview. Invitations will go out up to one month from the submission of the application package. The interview date will be arranged by e-mail.

### **Step 4: Personal interview**

- The interview will take place at the location above. Please print out and bring with you the

invitation letter from the admissions office. The letter will include your application number, name and date of the interview.

### Step 5: Admission

- The admissions office will notify you of the interview result within one month. If you are sponsored by an employer, the result will be communicated via the manager in charge of sponsorship.
- Admitted applicants who wish to enroll with Shizenkan program will be required to deposit the enrollment fee basically within two weeks from the receipt of the admission letter. Formal enrollment begins once the admissions office confirms the deposit.
- The admissions office will then notify enrolled students of the due date of the tuition fee.

---

### Application form

Below is the list of documents required for application. Please send your application package by registered mail. You can also bring it in person or deliver it to the admissions office (Shinkioicho Bldg. 5F, 4-1, Kioi-cho, Chiyoda-ku, Tokyo, 102-0094, JAPAN). Some documents can be submitted by e-mail to: [admissions@shizenkan.ac.jp](mailto:admissions@shizenkan.ac.jp). Again, the admissions office starts the process only after receiving all the required documents.

Document	Required for	Submission	Notes
1.Application form	everyone	registered mail or e-mail	<ul style="list-style-type: none"> <li>· Fill out the form with your personal data, work experience and academic record.</li> <li>※ Select the language of application: Japanese or English.</li> <li>※ If you are not a native English speaker and choose English as your language of instruction, you have the option of sending any test scores you have taken any in the past, e.g. TOEFL, TOEIC. Non-native speakers of Japanese have the same option.</li> </ul>

2.Photo	everyone	registered mail or e-mail	<ul style="list-style-type: none"> <li>· Submit a picture of your face taken within the last three months. The background should be white or blue and you should avoid headgear.</li> <li>· The picture should be a high solution digital image in JPEG format, i.e. 500KB - 2MB, and it will be used for your student ID card.</li> </ul>
3. CV/ Personal resume	everyone	registered mail or e-mail	<ul style="list-style-type: none"> <li>· Submit your curriculum vitae or personal resume, describing your academic and professional experiences in reverse historical order. Include the names of educational institutions where you have studied, the duration of your studies, and the degrees/certificates you earned, As for your professional experiences, refer to the company/organization you have worked for, your titles/work responsibilities, and your accomplishments.</li> <li>· Use any format and style of your choice, but restrict the length up to three sheets of A4 paper.</li> </ul>
4. Certified transcripts of academic degrees, other studies and activities	everyone	registered mail or e-mail	<ul style="list-style-type: none"> <li>· The transcripts should be original or certified copies of the original version.</li> <li>· They should be written in either English or Japanese.</li> <li>· For other languages, please attach a translation in either English or Japanese. (We may request you submit a certification for the translation prepared by an embassy or other suitable public institution.</li> </ul>

(4)			<ul style="list-style-type: none"> <li>· The transcript is required for each degree you have obtained. If your degree was issued by more than one university (e.g. a double degree) you are required to submit the transcript from each entity.</li> <li>· If you have withdrawn from a university, please submit documents proving you have done so.</li> <li>· If you have not completed high school or a university accredited by the Ministry of Education, Culture, Sports, Science and Technology, but have obtained a bachelor's degree from the National Institution for Academic Degrees and Quality Enhancement of Higher Education of Japan, please submit a certificate of the degree awarded.</li> <li>· If you have graduated from a university outside Japan, and the transcripts do not state the name of the degree obtained, please provide a certificate that does so.</li> </ul>
5. Essay	everyone	registered mail or e-mail	<ul style="list-style-type: none"> <li>· Write and submit your personal essays on the following two themes. There is no word limit but please try to be as precise and brief as possible.</li> <li>· Theme 1: Outline your professional experience and future aspirations, how they relate to what you expect to learn and experiences at Shizenkan and how you see your career developing after graduation.</li> <li>· Theme 2: Share with us why and how you believe you are qualified for the Shizenkan program.</li> </ul>

<p>6. Two letters of recommendation</p>	<p>everyone</p>	<p>registered mail</p>	<ul style="list-style-type: none"> <li>· Provide two letters of recommendation, from someone who knows you very well. The person will know your behavior and judgment in professional and/or private situations; your strengths as a leader, and possible areas of improvement. Ideally one of the two should be your -direct or indirect- supervisor or someone who is closely involved in your work, and the other will be someone who knows you outside work. Family members and relatives are not eligible.</li> <li>· References must be written in a format specified by Shizenkan and be sealed by a referee by herself. (References using other formats or those that are not sealed are invalid.)</li> <li>· The referee should explain why you are a suitable candidate for the Shizenkan program, while also including her basic profile information, i.e. company she works for, her position and contact information, and her signature.</li> <li>· Please notify your referees that the admissions office may take the liberty of contacting them directly for clarification and additional questions.</li> </ul>
<p>7. Copy of receipt of the application fee</p>	<p>non-sponsored applicants</p>	<p>registered mail or e-mail</p>	<ul style="list-style-type: none"> <li>· Paste a copy of the receipt of the application fee onto the prescribed form.</li> <li>· If you are being sponsored by an employer and the application fee is to be paid by the employer, please submit the commitment form on application fee (8.2.) instead.</li> </ul>

8-1. Certificate of company sponsorship 8-2. Letter of Commitment on application fee	company sponsored applicants	registered mail or e-mail	<ul style="list-style-type: none"> <li>· 8-1. The manager in charge of the sponsorship fills out the prescribed form.</li> <li>· 8-2. "Letter of Commitment on application fee" is necessary only when the sponsoring company covers the fee and handles the bank transfer.</li> </ul>
9. Passport copy	non-Japanese applicants	registered mail or e-mail	<ul style="list-style-type: none"> <li>· Copy of relevant pages of your passport, including your name, photo, passport number and date of birth.</li> <li>*Not required for special permanent resident.</li> </ul>
10. Residence card copy or certificate of residence	non-Japanese applicants	registered mail	<ul style="list-style-type: none"> <li>· Copy of both sides of your Residence Card in Japan or Certificate of Residence, including your nationality, status and period of stay.</li> <li>· Alien registration card or special permanent resident certificate is also valid.</li> </ul>

---

## Application fee

The payment of the application fee, JPY 35,000, is required when applying for the program. It is payable via bank transfer to the following bank account. Please note that you are responsible for transfer costs.

Bank name: The Bank of Tokyo-Mitsubishi UFJ  
Branch name: Nihonbashi-Chuo Branch  
Account number: 0312630  
Account holder: Shizenkan University

\*The application fee is non-refundable except when Shizenkan understands the special

circumstances of the applicant and agrees to waive the fee. If your request to return the fee is accepted by Shizenkan's admissions office, it will be refunded to your designated account. However, please be aware that the admissions office will deduct from the amount the bank commission and other costs involved.

---

## Tuition

Enrollment fee (1)	JPY200,000
Tuition fee for 1 <sup>st</sup> year (2)	JPY2,400,000
Tuition fee for 2 <sup>nd</sup> year (2)	JPY2,400,000
Total (3)	JPY5,000,000

- (1) The enrollment fee must be paid in order to confirm your intention to join the program basically within two weeks after you receive our notification of admission. Your seat in the program will be secured only after the payment is confirmed. (The enrollment fee will be collected only once prior to the beginning of the program).
- (2) Program tuition can be paid on a yearly basis or as a lump sum. When necessary, the tuition fees for the first and the second semesters may be paid separately with the permission of Shizenkan, in cases where the student is not sponsored and is self-funding. Further detailed information regarding the tuition and fee payment will be sent to you upon admission.
- (3) The tuition fees do not include costs of textbooks and other optional academic materials. The program offers several optional field studies whose costs are also not included.

---

## Protection of Personal Information

All personal information that Shizenkan University obtains from the applicant will be used solely for the purpose of admission screening and the student registration subsequent to the admission. All application information and supporting documents provided will remain confidential and will not be released to any third party without prior permission of the applicant.



至善館  
SHIZENKAN

Contact us



至善館

Graduate School of  
Leadership and Innovation  
Shizenkan University

---

Admissions Office

Shizenkan University, Graduate School of Leadership & Innovation

(Shoko SHICHIJO (Ms.), Junko FUJIWARA (Ms.), Daisuke KOBAYASHI (Mr.))

Address : c/o Institute for Strategic Leadership

Shinkioicho Bldg. 5<sup>th</sup> Floor, 4-1, Kioi-cho, Chiyoda-ku, Tokyo, 102-0094, JAPAN

Tel : +81-3-5226-6802

E-mail : [info@shizenkan.ac.jp](mailto:info@shizenkan.ac.jp)